



BRUSSELS  
RESILIENCE  
FORUM

HEALTH · SECURITY · PREPAREDNESS

# BRUSSELS RESILIENCE FORUM

Health · Security · Preparedness

[brusselsresilienceforum.org](https://brusselsresilienceforum.org)

## Energy security

Access to sustainable energy ensuring civilian, military and industrial capacities can maintain steady growth

## Health Emergencies and Risk

Pandemic preparedness, biodefence, blood supply and trauma care and tackling AMR

## Supply chain security

Safe and secure supply chains of critical materials

**ECONOMIC  
RESILIENCE**

## Cybersecurity

Cybersecurity of healthcare establishments and digital infrastructure

**SOCIETAL  
HEALTH  
AND  
HEALTH  
SYSTEM  
RESILIENCE**

**RESILIENT  
PARTNERSHIPS**

## Diplomacy and international partnership

Ensuring collaborative solutions to global problems, fostering strong international partnerships and resilient institutions

## Climate preparedness

Capacity to adapt, absorb, and recover from climate-related shocks

**Resilience: the ability of governments, economies, and societies to withstand and respond major disruptions and transformations.**

# Priority Areas for Health, Security and Preparedness

## Pandemic and emerging disease preparedness

Preventing and managing biological threats – surveillance, containment, risk assessment, biotech regulation, animal health and biosafety infrastructure

## Continuity of care

Ensuring sufficient capacity and organisation to facilitate the continuing of critical healthcare, while facing disruptions from external crises.

## Cybersecurity

Safety and security of critical healthcare digital infrastructure, including hospitals and data centres.

## Blood Systems and Trauma Care

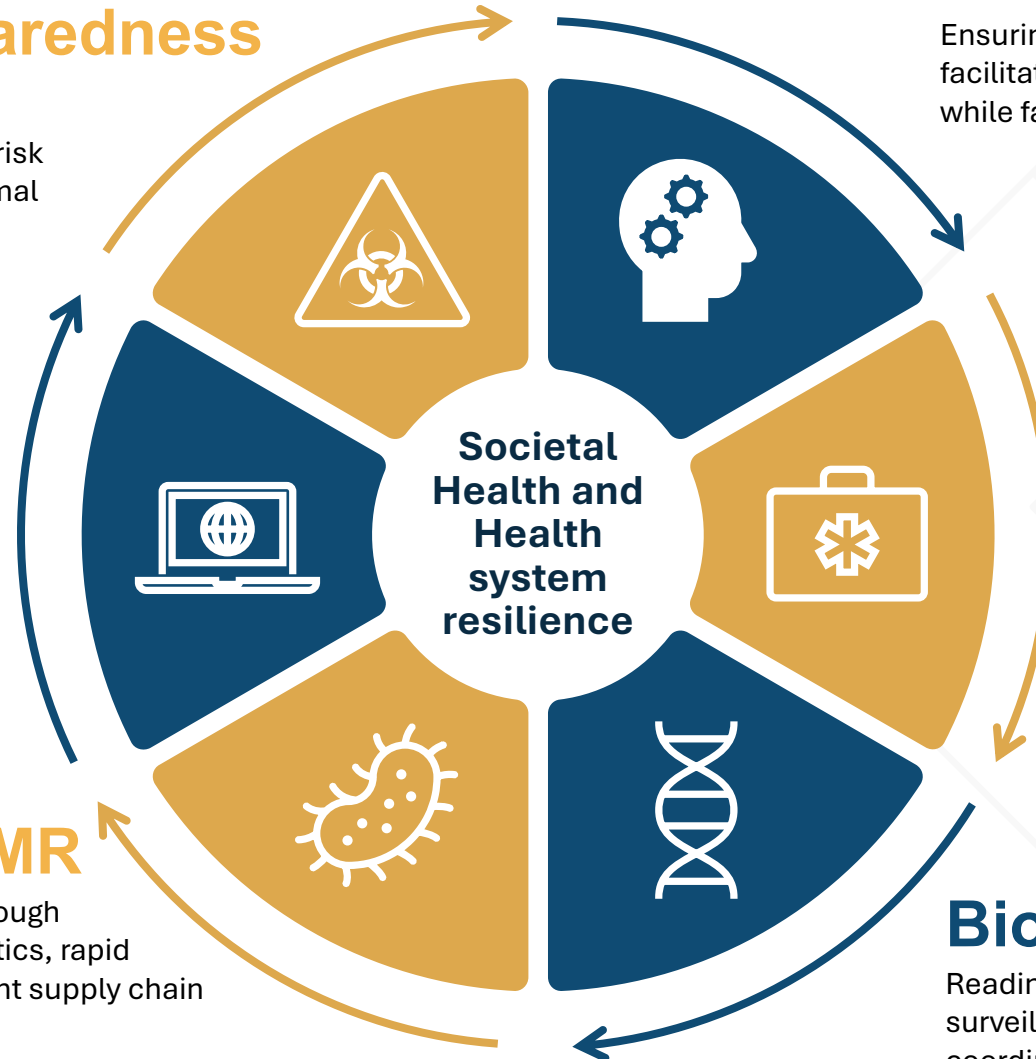
Emergency and field-based response to physical injuries in crisis settings, including automation and infrastructure for safe collection storage and transfusion of blood and blood products

## AMR

Fighting drug-resistant infections through stewardship, access to novel antibiotics, rapid diagnostics, infection control, resilient supply chain

## Biodefence

Readiness for CBRN incidences - surveillance, civilian-military coordination, emergency stockpiles



# Brussels Resilience Forum



## MISSION

To advance a strategy that **integrates health, defence, civil protection, and industry** - ensuring that all sectors contribute to national and European resilience.

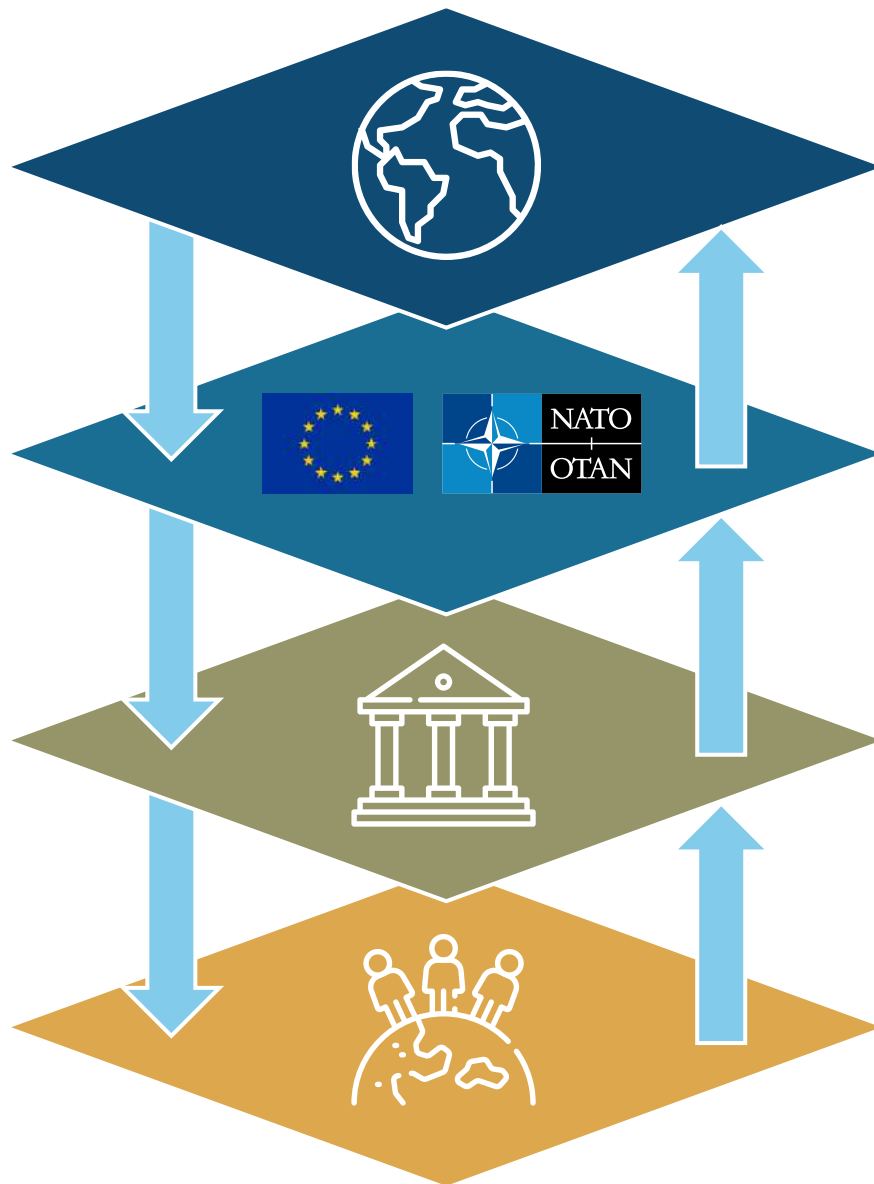
By aligning military-grade tools such as field diagnostics, emergency stockpiles, and biosafety systems with civilian needs we seek to enable proactive, **whole-of-society preparedness for current and future crises**.



## VISION 2030

A resilient Europe where **security policy is people-centred**—protecting lives before, during, and after crises and where health security is seen as a strategic asset, as well as a public good strengthened by international partnerships.

Harnessing dual-use innovation, **translating defence investments into civilian benefits**, and embedding civil-military collaboration can be integrated into policy frameworks that serve health security, emergency preparedness and strategic objectives.



## GLOBAL AND INTERNATIONAL ACTORS

Collaboration with global and international organisations to shape priorities, partnerships and investments

## EU AND NATO MEMBER STATES

Engagement with relevant leaders and Ministers to elevate an understanding of the importance of health security and preparedness planning and investments across all domains

## NATIONAL, REGIONAL AND LOCAL GOVERNMENTS

Engagement with decision-makers to ensure preparedness strategies, operationalising capabilities, and ensuring readiness to respond to crises

## SOCIETAL AND ECONOMIC ACTORS

Partnership with enablers of resilience, contributing expertise, innovation, and resources to ensure policies are practical, scalable, and responsive, delivering tangible benefits for communities and economies

# BRF Strategic Objectives

## Advancing Health, Security and Preparedness



**Build a broad, inter-sectoral coalition on health, security and preparedness that can inform policy and investment priorities for whole-of-society resilience**

A Forum bringing together civil society, governments, international organisations and facilitating structured cooperation with the military to align priorities and resources



**Support the development of strategies that recognise and strengthen the contribution of the health sector to joint civilian-military preparedness**

Development of actionable policy tools to support decision-makers



**Facilitate whole-of-society engagement, emphasising health systems as a critical infrastructure for Europe's security, in line with NATO's Strategic Concept**

Connecting diverse stakeholders around the proposition that health systems are critical to national and collective security



**Promote global health security as a strategic safeguard and enabler of European and partners' resilience**

Reducing vulnerability to both man-made and natural crises through prevention, early detection, and coordinated response

# Brussels Resilience Forum

## Governance

## BRUSSELS RESILIENCE FORUM COMMUNITY



**Policymakers**



**Military staff**



**Academia**



**Industry  
representatives**



**Civil Society**

## GOVERNANCE FORUM ADVISORY BOARD

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**AD BOARD CHAIR**  
**Maj Gen (rtd) Prof TJ**  
**Hodgetts CB CBE OStJ DL**  
*Former COMEDS chair*

FORUM SECRETARIAT



# Brussels Resilience Forum

Inaugural Symposium speaker  
statements

*“This is the kind of alliance that modern resilience requires. We live in a time of deep instability, where health systems must be ready to provide more than just medical care. They are at the forefront of every crisis, whether cyber, biological, chemical, hybrid, or geopolitical. Looking ahead, Europe should not just be thinking about how to survive the next crisis. Instead, we must consider how we can remain resilient, stable, and united, whatever is thrown at us.”*



## **MS. SANDRA GALLINA**

DIRECTOR GENERAL,  
DIRECTORATE-  
GENERAL FOR HEALTH  
& FOOD SAFETY (DG  
SANTE), EU  
COMMISSION

*“The Brussels Resilience Forum gives the public a better view of the importance of preparedness... We are very happy to see this launch, because it absolutely resonates with our mandate, with the DG HERA mandate, and it’s really important to bring different policy aspects of preparedness together and have the Brussels bubble looking at it in a much more holistic view.”*



## **DR. FLORIKA FINK-HOOIJER**

DIRECTOR-GENERAL,  
DIRECTORATE-GENERAL  
HEALTH EMERGENCY  
PREPAREDNESS AND  
RESPONSE AUTHORITY  
(DG HERA), EUROPEAN  
COMMISSION

*“I believe the Brussels Resilience Forum is a very good idea to bring together expertise from different sectors, in particular today health and defence. Our security, our prosperity depends more than ever on our interconnections and also what we do abroad... it’s really critical that we build on the expertise we have, to protect not only ourselves, but also our allies and the world.”*



## **DR. HEIDY ROMBOUTS**

DIRECTOR GENERAL,  
DEVELOPMENT  
COOPERATION AND  
HUMANITARIAN AID,  
BELGIAN MINISTRY OF  
FOREIGN AFFAIRS

*“The purpose of the Brussels Resilience Forum resonates strongly with me because it is about building societal healthcare resilience at the nexus of the intersection of both civilian and military healthcare. The civilian and military healthcare system often have shared problems so why should we not be looking at shared solutions?”*



## **MAJOR GENERAL (RTD) PROFESSOR TJ HODGETTS**

FORMER CHAIR OF NATO  
COMMITTEE OF THE CHIEFS  
OF MILITARY MEDICAL  
SERVICES COMEDS;  
CHAIR OF THE ADVISORY  
BOARD OF THE BRUSSELS  
RESILIENCE FORUM



*“I think it's really important to be here at the Brussels Resilience Forum because we are facing a new security environment in Europe... we need a whole-of-government a whole-of-society approach, that includes both civilian authorities, civilian agencies, military authorities, that need to talk to each... Do we see the same picture, do we have experience to collaborate so we face our common threats together?”*



## **BRIGADIER GENERAL PETTER IVERSEN**

CHAIR, NATO COMMITTEE OF THE  
CHIEFS OF MILITARY MEDICAL  
SERVICES COMEDS CHAIR,  
NATO COMMITTEE OF THE  
CHIEFS OF MILITARY  
MEDICAL SERVICES  
COMEDS

*“Europe is living in quite dangerous times, just now every country needs to be prepared. We need to join forces to be prepared for the future and for this. The Brussels Resilience Forum offers a great opportunity for us to join forces and tackle the challenges for the future.”*



## **FELICITAS RIEDL**

DIRECTOR OF THE  
INNOVATION AND  
COMPETITIVENESS  
DEPARTMENT,  
EUROPEAN  
INVESTMENT BANK

*“We need to be realistic about the state of the world, the state of current geopolitics in order to break down big barriers to get from science to action. As budgets get tighter for R&D, it only makes sense for us to think about these problems together to think about synergies – to collaborate where we can across the civil and the military.”*



## **DR. ELIZABETH THOMPSON**

EXECUTIVE DIRECTOR,  
POLICY AND  
PARTNERSHIPS,  
WELLCOME

*“Not everything to do with resilience is going to be also military, or specifically security, focused. We should then also, in this definition, think about what that means. Things like climate issues where we are going to see increasing civil disturbance, potentially we are seeing more migration already, but we are going to see climate events that lead to all sorts of challenges and resilience problems for communities that you wouldn't put in a military bucket. I think there's a need for a holistic picture and then a sense of what specifically we're talking about within that.”*



## **COMMANDER (DEU NAVY) CHRISTIAN HAGGENMILLER**

MD, MEDICAL ADVISER,  
EUROPEAN UNION MILITARY STAFF  
(EUMS), EUROPEAN EXTERNAL  
ACTION SERVICE (EEAS),  
EUROPEAN UNION

*“Europe is living in quite dangerous times, just now every country needs to be prepared – we will have a preparedness union and the health sector is an important element of this preparedness. So I am looking forward to important discussions here at the Brussels Resilience Forum.”*



**DR. VELI-  
MIKKO NIEMI**

PERMANENT  
SECRETARY FINNISH  
MINISTRY OF SOCIAL  
AFFAIRS AND HEALTH

*“The Brussels Resilience Forum underlines the need to have these discussions among the variety of stakeholders and for industry to be there... We should talk often and we should talk more concretely to ensure we get the results we want.”*



## **ASK EIRIK STORSVE**

SR. DIRECTOR, HEAD  
OF INTERNATIONAL  
GOVERNMENT AFFAIRS,  
EMERGENT  
BIOSOLUTIONS

*“The Brussels Resilience Forum provides an excellent platform to bring together all the parties that need to discuss how to make Europe prepared for any threats in the future.”*



**JO TAYLOR**

VP CORPORATE &  
GOVERNMENT AFFAIRS,  
SHIONOGI

*“It’s a really timely moment to launch this initiative in view of the shifting geopolitical landscape and new emerging threats both hybrid and conventional and the increase in climate related disease, so this is really a joint endeavour about delivering mutual benefit across military and civilian communities and aligning on priorities for both policymaking and where we need to invest for a resilient, healthy and secure Europe.”*



## **LAURA BATCHELOR**

MANAGING PARTNER,  
FIPRA PUBLIC AFFAIRS  
& CO-FOUNDER,  
BRUSSELS RESILIENCE  
FORUM

*“We want to bring together expertise from across academia, industry, policymakers and civil society so we can co-create a true resilience agenda that will ensure that security investments coming from our governments benefit everyone in society, including the most vulnerable.”*



## ELOISE TODD

EXECUTIVE DIRECTOR &  
FOUNDER OF RANI AND  
CO-FOUNDER,  
BRUSSELS RESILIENCE  
FORUM